



**BOARD OF GOVERNORS  
OPEN SESSION MINUTES**

May 26, 2022, 12:30 p.m. MRU, EC-1040, Ross Glen Hall, Roderick Mah Centre for Continuous Learning

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**PRESENT:**

Alex Pourbaix, Chair - Public Member	Joseph Nguyen – Student Member
Brenden Hunter- Public Member	Kenna Olsen - Faculty Member
Karl Johannson - Public Member	Tim Rahilly - President and Vice-Chancellor
Morgan Loberg - Staff Member	Sue Riddell Rose - Public Member
Pamela Malec – Student Member	David Routledge – Alumni Member
Jacqueline Musabende - Faculty Member	Shannon Ryhorchuk - Public Member

**RESOURCES:**

Elizabeth Evans, Interim Provost and Vice President, Academic  
Benjamin Hall, Associate General Counsel  
Kathy Homer, Assistant University Secretary-Board, Recording Secretary  
Paul Rossmann, Vice-President, University Advancement

**REGRETS:**

Dawn Farrell- Chancellor	Thomas O’Leary – Public Member
Chris Lee, Vice-Chair - Public Member	Shannon Pestun - Alumni Member
Carrie Lonardelli - Public Member	Salimah Walji-Shivji - Public Member
Denise Man – Public Member	

**GUEST:** Dr. Evan Cortens For Item # 6 Strategic Plan Update

**CALL MEETING TO ORDER**

**1. CALL THE MEETING TO ORDER**

A. Pourbaix, Chair of the Board of Governors, called the Open Session to order at 12:40 p.m., confirmed quorum, and commenced with a territorial land acknowledgement.

**1.1 Conflict of Interest Declaration**

There were no conflicts declared.

**ACTION ITEMS**

**2. APPROVAL OF AGENDA**

Moved and seconded:

**THAT** the agenda be approved, as presented.

**CARRIED.**

**3. APPROVAL OF MINUTES**

**3.1 Board Meeting, Open Session, March 17, 2022**

Moved and seconded:

**THAT** the minutes of the Open Session of the Board of Governors' meeting held March 17, 2022, be approved, as distributed.

**CARRIED.**

**3.2 Business Arising from the Minutes**

There was no business.

**4. CONSOLIDATED AUDITED FINANCIAL STATEMENTS TO MARCH 31, 2022**

The Consolidated Audited Financial Statements for the year ended March 31, 2022, were provided in the meeting package, as recommended by the Audit and Risk Committee.

Moved and seconded:

**THAT** the Board of Governors approve the Mount Royal University consolidated audited financial statements for the nine-month period ended March 31, 2022.

**CARRIED.**

**5. 2021-2022 YEAR END APPROPRIATIONS AND RESERVE FUNDS**

The Finance Committee received the internally restricted net assets as at March 31, 2022, and recommended approval of the year end appropriations by the Board of Governors. P. Rossmann, Interim Vice-President, Finance and Administration provided context for the surplus which was previously reviewed by the Finance Committee.

Moved and seconded:

**THAT** the Board of Governors approve the appropriation of \$14.5 M from the 2021-22 accumulated surplus from operations (unrestricted net assets) to internally restricted net assets to fund institutional strategic priorities.

**CARRIED.**

**6. STRATEGIC PLANNING UPDATE AND MRU ACCOUNTABILITY MEASURES**

T. Rahilly provided opening remarks and invited E. Cortens to address the strategic planning update and accountability measures.

E. Cortens reported that the Strategic Planning Framework was approved by the Board in June 2021 and that ongoing strategic planning work has been championed by the President. Over the summer, E. Cortens' office will support a working group to finalize goal language and develop the measures necessary to benchmark success. Following, there will be broad consultation with plans for finalization in Fall 2022.

Regarding the accountability measures, a dashboard was shared with the intent to use it to provide an annual snapshot view of MRU for the Board and the public. The accountability measures outline what is done at the University. The Work-Integrated Learning measure is tied to the Investment Management Agreement and the other measures relate to other goals and strategies that will be included in the strategic plan.

The President reported that he is pleased with where the University is at with the accountability measures. In 2020 there was concern about enrolment, yet Mount Royal University continues to do well. Mount Royal University managed the challenges, which are reflected in the financial and fundraising metrics. The Work-Integrated Learning metric is of interest to the Government and currently, Mount Royal leads the province in this area and continues to build on this metric.

## **REPORTS**

### **7. REPORTS**

#### **7.1 Board Chair**

A. Pourbaix, Board Chair, thanked management, faculty, staff and students for the perseverance displayed over the past year and for all the work to move forward in this challenging time. He acknowledged the two public members, Karl Johannson and Sue Riddell Rose, who will be leaving the Board this summer. He congratulated three board members for distinctions granted in their professional fields and thanked Board members for attending the campus tour and Board reception where Mount Royal paid tribute to 11 former board members and three resource members to the Board.

#### **7.2 Chancellor**

D. Farrell, Chancellor, was absent but provided a written report as part of the meeting package.

#### **7.3 President and Vice-Chancellor**

President and Vice-Chancellor, Dr. Tim Rahilly, provided a written report that included an acknowledgment of gratitude to the Board for their commitment and support; information regarding Moussa Magassa and the new Office of Equity, Diversity and Inclusion; updates on the search for the Provost and Vice-President, Academic and the Vice-President, Finance and Administration; and information on the National Day for Truth and Reconciliation 2022.

At the meeting, Dr. Rahilly welcomed and introduced Dr. Moussa Magassa, the new Associate Vice-President, EDI. He provided his thanks to the entire MRU community and the GFC and expressed gratitude for the work of the campus community to sustain the academic mission. He concluded by thanking the acting vice-presidents and associate vice-presidents and noted progress is being made on hiring for the vacant roles.

#### **7.4 General Faculties Council**

The General Faculties Council report for the meetings held on March 18 and April 22, 2022, was received for information. A recommendation came forward to the Board of Governors from GFC regarding performance-based funding and the threat it poses to the University's autonomy. The GFC recommended that the Board communicate to the Minister GFC's concern that the imposition of performance-based funding through the Investment Management Agreement violates well-recognized principles of collegial governance and therefore, among other harms, compromises the academic freedom of the University's academic staff.

The President explained the process for reporting information and recommendations from GFC to the Board. The Board received GFC's recommendation.

### **7.5 Interim Provost and Vice-President, Academic**

E. Evans, Interim Provost and Vice-President, Academic, submitted a written report that provided updates on the following activities in the Division of Academic Affairs:

- Registrar and enrolment
- Ptarmigan Charitable Foundation Donation
- 3M National Teaching Fellowship
- Awards and recognitions
- 2022 Calgary Peace Prize
- Internationalization
- Indigenization and decolonization

E. Evans provided an update regarding the Targeted Enrolment Expansion funding for the Bachelor of Science in Computer Science, the Bachelor of Computer Information Systems, and the Bachelor of Business Administration. To support this growth, Mount Royal University will receive just under \$8M of funding over three years. She reported that work is being done to admit students into these programs for the Fall of 2022.

### **7.6 Interim Vice-President, Finance and Administration**

P. Rossmann, Interim Vice-President, Finance and Administration, provided a written report that included updates from the Division of Finance and Administration regarding:

- Recruitment updates
- Management and Exempt wage freeze extension
- Payroll conversion
- Capital planning and budgeting
- Technology milestone
- Network outages

P. Rossmann informed the Board of new associate vice-president appointments in the Finance and Administration Division and thanked the Finance Department for their continuous work and for managing the new year-end.

### **7.7 Vice-President, University Advancement**

P. Rossmann, Vice-President, University Advancement, provided a written report on key initiatives within the University Advancement Division: Development; Alumni Relations; and Marketing and Communications. For the information of Board of Governors members, a presentation that summarized the Foundation's performance last year was also provided.

## **COMMITTEE MATTERS**

### **8. AUDIT AND RISK COMMITTEE**

#### **8.1 Committee Report**

S. Ryhorchuk, Chair of the Audit and Risk Committee, reported that the Committee met this morning. The purpose of the meeting was to receive the report from the Office of the Auditor General on the audit and the consolidated audited financial statements. She thanked management for the work done to achieve a successful, clean audit. She advised that the Internal Audit Plan was approved and the Enterprise Risk Management Plan was received for information.

**9. CAMPUS DEVELOPMENT COMMITTEE**

**9.1 Committee Report**

A written report from the May 9, 2022 meeting was included in the package for information. D. Routledge, Chair of the Campus Development Committee, thanked the committee and leadership for the work done to remain on time and budget with the G-Wing and W-Wing renovations.

**10. FINANCE COMMITTEE**

**10.1 Committee Report**

K. Johansson, Chair of the Finance Committee, reported that at today's Finance meeting the Committee received a presentation from the President of the Local Authorities Pension Plan regarding the status of MRU's pension plan. The Committee also considered the year end appropriations and reserve funds, financial reports, and investment reports.

**11. GOVERNANCE AND NOMINATING COMMITTEE**

**11.1 Committee Report**

A. Pourbaix, Chair of the Governance and Nominating Committee, provided a written report summarizing the discussions from the May 9, 2022 meeting.

**11.2 Annual Report Timelines**

The timeline to approve the Mount Royal University Annual Report was outlined. The Annual Report is to be approved by September 30, 2022. It will be considered at the Audit and Risk Committee meeting for a recommendation of approval by the Governance and Nominating Committee. The Annual Report will be received for information by the Finance Committee and the Board of Governors at the October 2022 meetings.

**CONSENT AGENDA**

**12. ITEMS REMOVED FOR DISCUSSION**

There were no items removed from the consent agenda for discussion.

Moved and seconded:

**THAT** the Board of Governors approve the consent agenda items for the May 26, 2022, Open Session.

**CARRIED.**

**13. ITEMS FOR APPROVAL**

**13.1 Parking and Traffic Bylaw**

13.1.1 Parking Policy Rescindment

**THAT** the Board of Governors approve the rescindment of the current Parking Policy (last revised September 15, 2005) and approve the new Parking and Traffic Bylaw to allow internal enforcement beginning July 1, 2022, and to implement a fee increase beginning September 1, 2022.

**13.2 Student Appeal Policy and Procedures**

**THAT** the Board of Governors approve the Student Appeal Policy and Procedures to go into effect on August 25, 2022.

And if Passed

That the Board of Governors rescind the Code of Student Conduct Policy as of August 25, 2022.

**13.3 Provost Policies for Rescindment:**

- 13.3.1 Fiscal Responsibility Use of Research Funds Policy
- 13.3.2 Program Advisory Committee Policy
- 13.3.3 Program Suspension Deletion Non-Academic Reasons Policy
- 13.3.4 Research Policy

*THAT Board of Governors approve the rescindment of the following four management policies:*

- *Fiscal Responsibility in the Use of Research Funds Policy*
- *Program Advisory Committee Policy*
- *Program Suspension or Deletion Non-Academic Reasons Policy*
- *Research Policy*

**13.4 Banking Resolution**

*THAT the Board of Governors approve of the change in authorized banking signing officers, and the authorized investment signing officers effective May 26, 2022.*

**14. ITEMS FOR INFORMATION**

**14.1 Construction Manager G-Wing Renovation Project**

Received for information.

**14.2 Major Renovation Construction Projects Updates**

Received for information.

**14.3 Financial Reports: Year-end to March 31, 2022**

Received for information.

**OTHER BUSINESS**

**15. NEW BUSINESS**

No new business came forward for the Board's consideration.

**16. ADJOURNMENT**

Moved and seconded:

**THAT** the Board of Governors meeting be terminated at 1:15 p.m.

**CARRIED.**