
**Academic Planning and Budget Committee (APBC) Annual Report for General Faculties Council
2025-2026****DATE:** May 6, 2026**SUBMITTED BY:** Leda Stawnychko, Chair of APBC

SUMMARY OF ACTIVITIES AND OUTCOMES

APBC met four times during the 2025–2026 academic year, receiving regular updates and engaging in discussions related to institutional budgeting, financial forecasting, and academic planning priorities. These included budget orientation and development updates, quarterly forecast reports, and an annual financial materials orientation to support members’ understanding of the University’s financial context, key financial statements, and budget processes.

The Committee provided input on the development of the 2026–2027 budget, including reviewing draft budget materials and offering feedback on assumptions, guiding principles, and alignment with institutional priorities. Discussions also addressed broader contextual factors influencing institutional planning, including provincial funding frameworks and performance-based funding requirements under the Investment Management Agreement.

The 2023–2030 Academic Plan remained a standing agenda item throughout the year. The Committee received updates on implementation activities and engaged with key institutional initiatives, including the work of the Experiential Learning Steering Committee and the General Education Steering Committee. APBC also received updates on institutional initiatives and partnerships, including the ongoing collaboration between Mount Royal University and Royal Roads University, with discussion focused on academic pathways, program alignment, and opportunities for collaboration.

In addition to its regular activities, the Committee undertook a review of its terms of reference through a scheduled Charter review, in accordance with governance requirements.

MATTERS FOR FUTURE CONSIDERATION

APBC will continue its role in academic planning and budgeting processes, including receiving regular budget updates, reviewing financial forecasts, and engaging in discussions related to institutional priorities and their alignment with the University’s academic mission.

The Committee will continue to support the ongoing implementation of the 2023–2030 Academic Plan, including receiving updates and providing input on key institutional initiatives such as experiential learning and the evolving General Education model.

There will be ongoing efforts to strengthen members' understanding of institutional budgeting processes and the broader funding environment, including performance-based funding frameworks, to support informed and meaningful input on budget principles, priorities, and academic implications.

COMMITTEE MEMBERSHIP

Leda Stawnychko	GFC Academic Staff Member, CHAIR
Chad London	Provost and Vice-President, Academic, VICE-CHAIR
Michael Lam	Vice-President, Finance and Administration
Karim Dharamsi	Vice-Provost, Academic
Phil Warsaba	Vice-President, Students
Jonathan Withey	Deans' Council Representative
Lee Easton	GFC Academic Staff Member (Arts)
Milena Radzikowska	GFC Academic Staff Member (Business, Communication Studies & Aviation)
Robyn Madden	GFC Academic Staff Member (Health, Community and Education)
Chris Lovallo	GFC Academic Staff Member (Science and Technology)
Katharine Barrette	Academic Staff Member (University Library)
Meekena Erkin	Student Representative
Rida Ansari	Student Representative (<i>Jan-Current</i>) (<i>Amal Mouaouia – until Dec</i>)
<u>Resources</u>	
Mohammad Amin	Director, Institutional Research and Planning
Mo Sadek	Associate Vice-President, Finance
Linda Van der Zande	Director, Office of the Provost
Stephanie Schneider	Director, Budgets and Resource Planning
Sheena Dyer	Assistant University Secretary, GFC, RECORDING SECRETARY

SUMMARY OF MEETINGS

1. September 29, 2025
2. December 1, 2025
3. January 26, 2026
4. April 27, 2026

For additional information and meeting minutes, visit the [APBC](#) webpage.