

Academic Planning and Budget Committee

December 1, 2025 at 3pm – 5pm

University Boardroom A341

IN ATTENDANCE:

Leda Stawnychko	GFC Academic Staff Member, CHAIR
Chad London	Provost and Vice-President, Academic, VICE-CHAIR
Michael Lam	Vice-President, Finance and Administration
Karim Dharamsi	Vice-Provost, Academic
Phil Warsaba	Vice-President, Students
Jonathan Withey	Deans' Council Representative
Milena Radzikowska	GFC Academic Staff Member (Business, Communication Studies & Aviation)
Robyn Madden	GFC Academic Staff Member (Health, Community and Education)
Katharine Barrette	Academic Staff Member (University Library)
Meekena Erkin	Student Representative
Amal Mouaouia	Student Representative
Resources	
Mohammad Amin	Director, Institutional Research and Planning
Mo Sadek	Associate Vice-President, Finance
Linda Van der Zande	Director, Office of the Provost
Stephanie Schneider	Director, Budgets and Resource Planning
Sheena Dyer	Assistant University Secretary, GFC, RECORDING SECRETARY

NOT IN ATTENDANCE:

Lee Easton	GFC Academic Staff Member (Arts)
Chris Lovallo	GFC Academic Staff Member (Science and Technology)

The Chair called the meeting to order at 3:00PM.

1. Approval of Agenda

Moved and seconded:

THAT the Agenda for the December 1, 2025 Academic Planning and Budget Committee meeting be approved.

Motion carried

2. Approval of Meeting Minutes

2.1. Minutes from September 29, 2025

Moved and seconded:

THAT the Minutes of the September 29, 2025 Academic Planning and Budget Committee meeting be approved.

Motion carried

2.2. Business Arising from the Minutes

There was no business arising from the minutes.

3. Annual Financial Materials Orientation

As part of ongoing education for APBC members, M. Sadek presented an “Annual Financial Materials Orientation” that provided an overview of MRU’s financial context and key financial statements, and addressed questions about net asset trends.

4. Quarterly Forecast Update – Q2

S. Schneider gave an overview of the 2025/26 Q2 forecast.

5. 2026/27 Budget Development Update

M. Sadek gave an update on the 2026/27 budget development, indicating it is now in Draft 2 of the process. Questions were answered about future technology investment opportunities, funding for capital planning and maintenance (including CMR Grants), revenue opportunities, and general budgeting questions.

At the next meeting, APBC will receive an update on Draft 3 of the budget, with a community update to follow in early February 2026. GFC is also scheduled to receive a budget update at its February meeting.

6. 2023-2030 Academic Plan Implementation Update

Updates were shared on the following strategic priorities:

- Experiential Learning Steering Committee – phase 2 has begun to work on operational recommendations for the conceptual framework.
- General Education Steering Committee – aiming to do consultations on a model in Winter 2026.
- Indigenization and Decolonization Strategic Framework – work is underway to review feedback collected from the consultation phase to develop a finalized framework.

An annual update on progress across all the strategic priorities of the Academic Plan will come to the next APBC meeting and at GFC’s February meeting.

7. Committee Chair Report

A copy of the most recent Committee Chair’s Report to GFC was provided for information.

8. New Business

There was no new business.

9. Adjournment 4:21PM