MOUNT ROYAL UNIVERSITY

Mandatory Non-Instructional Fees

Background

The Students Division focuses on the academic and non-academic growth and development of students through the delivery of support, services and programming. The division is committed to developing and delivering meaningful one-on-one, group, and peer-to-peer experiences that teach students transversal skills and intercultural competencies and that empower students to work collaboratively with service areas and other students to grow holistically as individuals. The costs for many services to students are partially offset by Mandatory Non-Instructional Fees (MNIFs), including the Student Services Fee and the Recreation & Athletics Fee.

Purpose of Report

Through discussions with the Students' Association of Mount Royal University (SAMRU), Mount Royal University administration agreed to create and distribute an annual MNIF report that provides additional information on the revenues generated through fees and the expenses related to the provision of student services. Like tuition, Mandatory Non-Instructional Fees are defined within the Post-secondary Learning Act of Alberta and are established in accordance with the Tuition and Fees Regulation and the Guidelines for the Alberta Tuition Framework.

As stated within the Alberta Tuition Framework, MNIFs "are fees paid by a student to an institution in respect of specific goods or services that are required for the student to complete an approved program." New MNIFs can only be introduced by a post-secondary institution with formal approval from the University's student council. In addition, new and existing Mandatory Non-Instructional Fees "must charge no more than the net cost to provide the specified services or goods."

This report intends to provide a comprehensive overview of the services partially funded by MNIFs at MRU and the costs to deliver those services. As detailed within the report, the total revenues collected through MNIFs are well below the threshold for cost recovery.

There are a number of services to students that are excluded from this report, as these services generate revenue other than revenue collected through mandatory fees, including Residence Services, the Health Services Clinic and the MRU Injury and Prevention Clinic within Wellness Services, co-op/work experience services delivered through Career Services, as well as direct and indirect instructional expenses connected with the Learning English for Academic Purposes (LEAP) program. Scholarships and conditional grants with offsetting expenses are also excluded from this report.

Types of Mandatory Non-Instructional Fees at MRU

Mount Royal University has two Mandatory Non-Instructional Fees:

- The *Student Services fee* directly supports services vital to students' academic and personal success. It is a comprehensive fee that is applied to services and supports in Student Affairs, Enrolment Services and International Education.
- The *Recreation and Athletics fee* is used to support and develop varsity sport and recreation programs and services for the university community.

Services Related to the Student Services Fee

Students Division Administration

The Students Division, led by Phil Warsaba, Vice-President, Students, includes 15 functional departments, many with multiple student support areas. The Administrative unit provides leadership and support for all departments within the division regarding strategic planning and reporting as well as financial and human resources management.

The Students Division comprises four overarching units: Enrolment Management, Planning and Operations, International Education and Student Experience and Success. The departments, programs and services offered within each unit are outlined in this report. For this report, the budget for Planning and Operations is reflected within the Enrolment Management unit and the budget for International Education is contained within the Student Experience and Success unit.

Enrolment Management

Enrolment Management supports students throughout their academic journey, from admission to graduation, ensuring smooth administrative processes and providing student services like registration, fee payment processing and degree audits. The departments within Enrolment Management include Admissions, Recruitment, and Transfer Credit, as well as the Office of the Registrar, which is responsible for the Awards, Records, Registration and Financial Aid, and Scheduling and Curriculum Management departments.

Departments/Services:

- Recruitment
    - Recruit domestic, Indigenous and international students
    - Liaise with high schools
    - Provide Guidance Counsellor updates
    - Provide virtual and in-person admission planning sessions and credential assessments for prospective students
    - Coordinate program information sessions for prospective students
- Admissions
    - Review applications and evaluate eligibility for domestic and international admission applicants
    - Review and evaluate current student applications
    - Review and assess transcripts and detailed course outlines from domestic and international applicants
    - Manage exceptions
- Transfer articulation
    - Review and assess domestic and international transcripts from other post-secondary institutions
    - Collect and coordinate reviews of detailed course outlines for student credit
    - Apply approved transfer credit to student records
    - Manage prior learning assessments
- Registration and Financial Aid
    - Manage government student loans, funding and grant processes
    - Support and guide students applying for part-time and full-time funding

    - Review and process emergency bursaries
    - Process registration requests and exceptions
    - Support fee and refund inquiries, tuition payments and in-person deposits
    - Respond to in-person, telephone and email inquiries
    - Process confirmation of enrolment requests
- Student Awards
    - Manage the student award application and selection process
    - Support students through the award application process
    - Apply approved awards to student accounts
- Student Records
    - Maintain all aspects of the student's academic record
    - Manage the degree audit, program changes, major and minor declarations, graduation eligibility, grades and academic performance processes in compliance with associated policies
    - Provide student transcripts and other verification documents
- Scheduling and Curriculum
    - Develop and post the Academic Timetable and Final Exam schedule for each semester
    - Manage campus scheduling of ad hoc bookings
    - Manage the processes associated with the curriculum approval policy
- Convocation
    - Manage Convocation application processes
    - Coordinate ceremony requirements

Annual Events/Initiatives:

- System upgrade testing
- Open House
- New Student Registration
- Convocation
- High School Counsellor Update
- Publication of viewbooks and other materials for prospective students
- Academic Calendar

2025/26 Major Projects:

- Managed record-high application pressure throughout the year, including a 20.9% increase in overall applications for Fall 2026 as of November 2025, and a 15.3% increase by March 2026, primarily driven by demand for degree programs.
- Restructured the New Student Registration (NSR) event into a three-phase hybrid model to balance virtual delivery with targeted in-person experiences.
- Launched MRU Prep (formerly First Year Registration Assistance) involving virtual group advising and registration peer sessions, culminating in a Welcome Day that hosted over 1,300 people.
- Formally launched Personal Display Parchments, allowing graduates to showcase achievements with non-legal names for equity purposes, and implemented a new Apostille service for internationally recognized document authentication.
- Collaborated with ITS, the Library, and the Wellness Centre to provide technical troubleshooting and expert on-site support for students in the Triple Gym during final exams

Planning and Operations

The Planning and Operations unit enhances the impact of all departments within the Students Division by implementing best practices aligned with strategic objectives, ensuring a unified approach to the division's mission, and actively engaging in complex multi-divisional projects to drive collective success. This unit is comprised of the Student Systems and Student Communications departments.

Departments/Services:

- Student Systems
    - Conduct system/business analysis
    - Project management, implementation and sustainability
    - Operational reporting
    - Extend operational support for essential systems (Banner, DegreeWorks, Infosilem, Digarc, Argos reporting)
    - Liaise and collaborate with ITS on projects
- Student Communications
    - Plan, manage and implement email communications on behalf of the Students Division's departments and/or institutional communications to students
    - Manage website projects (major revisions that impact the University website, multiple departments in the division, or that are related to communication strategies)
    - Develop communication and marketing for student-facing initiatives
    - Liaise and collaborate with Marketing and Communications on institutional events and initiatives
    - Contribute to the overall success and cohesion of the Students Division through brand alignment and communities of practice

Annual Events/Initiatives:

- Monthly student newsletter
- Divisional event support: NSO/NSR/International Education Week
- Banner/Argos Security Review and system upgrades

2025/26 Major Projects:

- Completed Huron Consulting engagement in Fall 2025 to support the Integrated Services Delivery Model and CRM projects.
- Managed the Integrated Services Delivery Program budget and resources to implement the Integrated Services Delivery Model, CRM, Capio and Pay My Tuition projects, with ITS and business partners.
- Delivered major website revamps for Registration as well as a Final Exam Prep website and full campaign to connect students with support services before their finals. Created a new web hub for all student services on campus.
- Developed communication plans and tactics for prime-time scheduling options, awards, Recovery on Campus, Weeks of Welcome, Early Support, and Student Learning Services to improve recruitment, registration and awareness.
- Major Slate Implementation. Working with Carnegie to:
    - Plan, develop, and implement a new Admissions process, including
        - Recruitment communications, campaigns, and events
        - Admissions application and payment requirements
        - Admissions evaluation requirements

        - Decisions and Offer communications
    - Plan and develop requirements for a Student Success model in Slate to support the Integrated Services Delivery Model, including:
        - Interaction and note collection
        - Student task assignments
        - Department referrals and task assignments
        - Appointment scheduling and intake requirements
        - Student-facing portal development
        - Staff-facing portal development
        - Reconstruction of student inquiries, including the removal of emails and incoming phone calls
    - Data Integration between APAS, Slate, Banner, Pay My Tuition, and Capio, including:
        - File definitions for 50+ integrations
        - File development
        - Sequencing, timing, and frequency
        - Prerequisite architectural requirements for system security, automation, and usability
        - Working with Vendors to align requirements and construct integration points
- Completed SSB 8 Migration activities
- Cyber Incident
    - Supported the restoration of the cyber incident through testing, data recovery, dissemination of information, and user support.
- Infosilem - Upgrade & Implementation
    - Project to upgrade Infosilem to a new cloud based system, built anew from the ground up.
    - Significant change to the business processes and user experience
    - Systems provides project and testing support
- Operational
    - Performed three Banner Audits of users and access
    - Banner / DegreeWorks Upgrade, coordination, testing, and support (twice per year)
    - Responded to ~100 various student service request tickets for the division
    - Distributed ~100 different BCM Communications for the division
    - Created or modified over 100 Argos / Ad hoc reports for the division

Student Experience and Success Unit

The Student Experience and Success Unit is dedicated to supporting students' academic, personal, and professional needs by delivering integrated services that ease their transition into university life, provide ongoing support, advocate for their rights, and promote a campus environment prioritizing mental health and overall success. This unit encompasses Academic Advising, Access and Inclusion Services, Career Services, the Iniskim Centre, Residence Services, Dating, Domestic, and Sexual Violence Services, Student Community Standards, Student Experience, Student Learning Services, and Wellness Services. As noted above, revenue generated by the following departments is excluded from this report: Residence Services, the Health Services Clinic and the MRU Injury and Prevention Clinic within Wellness Services, and co-op/work experience services delivered through Career Services.

Departments/Programs/Services:

- Academic Advising
    - Provide individual academic advising for students
    - Coordinate New Student Registration events and activities
    - Deliver the Registration Peer program and train Peers
    - Support students seeking program changes
- Access and Inclusion Services
    - Conduct new student intakes to determine academic accommodations
    - Provide academic strategist support for students with various disabilities
    - Support students to implement approved academic accommodations
    - Provide accommodated assessment support within the dedicated Accommodated Exam Centre
    - Review and determine academic accommodations for all protected grounds such as religious observation, family status, etc.
- Career Services
    - Provide 1-on-1 and group career planning support and training
    - Identify and source student work placements for cooperative education, internship, and other work
    - Develop and deliver career development opportunities for students such as mentorship placements, micro-internships, career fairs, employment expos, and work experience placements
    - Maintain the MyCareerHub as a central location for all students to access career development-related resources and opportunities.
- Dating, Domestic, and Sexual Violence Services
    - Provide confidential support services for anyone impacted by dating, domestic, or sexualized violence
    - Develop and deliver training and education to the MRU community to support the prevention of, and response to, dating, domestic, and sexualized violence
    - Receive and guide MRU community members impacted by gender-based violence in submitting reports or accessing accommodated supports
- Iniskim Centre
    - Indigenous University Bridging Program
    - Indigenous Housing Program
    - Medicine Trail Program
    - BMO Peer Mentorship Program
    - Student support centre
- Healthy Campus
    - Develop and deliver programs that support health, well-being and harm reduction initiatives across the campus community
    - Research the health and well-being of the campus community to guide the development of events, policies, and advocacy
    - Provide access to reliable tools that support the physical, social, sexual, and mental health of students
    - Coordinate and deliver peer support programs and initiatives
- Student Community Standards
    - Collect and investigate reports and adjudicate the Student Community Standards policy and procedures
    - Collect reports, guide community members, and support the Student Academic Integrity policy and procedures

    - Develop and deliver training and education to the MRU community to promote a safe and respectful campus environment
- Student Experience
    - Coordinate and deliver New Student Orientation programs and activities
    - Provide one-on-one guided support for students
    - Deliver educational and informational resources
- Student Learning Services
    - Provide one-on-one appointments with learning strategists to help develop students' studying, math, writing, and test-taking strategies
    - Coordinate and deliver various academic success workshop series and resources
    - Coordinate and deliver the peer learning program, offering individual and group tutoring and academic support for students in a range of courses and subjects
    - Support faculty to develop resources and learning strategies for specific courses and subjects
- Student Counselling Services
    - Provide confidential individual and group counselling
    - Develop and deliver mental health training
    - Provide drop-in and emergency counselling appointments
    - Offer crisis support
    - Provide urgent access to students in distress

Annual Events/Initiatives:

- New Student Orientation and New Student Registration
- Northern Youth Abroad Program
- Indigenous University Bridging Program
- Annual MRU Pow Wow
- Indigenous Honouring Ceremony
- Student Leadership Conference and Foundation Course
- Consent Awareness Week
- Academic Integrity Week
- Career Expo
- NourishU program
- After Hours Peer Support Centre
- ADHD Peer Group and Living Well Peer Group
- Bystander training at the Crowchild Classic in collaboration with the University of Calgary

2025/26 Major Projects:

- Completed the implementation of a Faculty-embedded advising model with centralized coordination, hiring four Managers of Academic Advising to support specific faculties.
- Secured significant philanthropic contributions, including $2.7 million from David and Leslie Bissett for Indigenous bursaries, mentorship, and career programming.
- Secured a $75,000 Tier 2 Recovery on Campus (ROC) grant to foster recovery-friendly environments. Wellness Services also initiated a Patient Journey Mapping project to improve access to mental health resources.
- Expanded the Student Learning Services (SLS) Program Integration Initiative to embed learning supports directly into degree courses. SLS also launched a new webpage and 1:1 support helping students navigate Responsible AI use.

- Secured a federal $172,000 Red Flag Awareness Initiative grant to support awareness campaigns regarding gender-based violence and gun violence.
- Launched the Career Accelerator, an eight-week program for recent graduates to sharpen professional skills. Career Services also worked toward a target of securing 400 guaranteed work-integrated learning (WIL) placements.
- Supported students in crisis by providing 200 nights of accommodation through the Emergency Housing Program and launched a dedicated webpage to increase service awareness and accessibility.
- Fostered community belonging for new residents through a comprehensive Welcome Week led by the Residence Activities Council, featuring events like "Ride the Bow" and the "Colour-U-Blue Run"
- Enhanced academic accommodation efficiency by updating the Accommodate portal and launching an online Exam Submission Calculator to assist faculty with timely exam coordination.
- Promoted institutional values of honesty and respect by hosting Academic Integrity Week and producing an annual statistics report for the General Faculties Council.
- Achieved record-setting engagement for New Student Orientation with over 3,000 registered students and strengthened student transition through the MRU Prep hybrid registration model.

International Education

At MRU, the International Education unit drives the development and implementation of internationalization efforts by cultivating global partnerships, leading key initiatives, and offering study abroad programs alongside comprehensive services for students. This unit includes the International Education Office, the International Student Support Centre, and the Learning English for Academic Purposes (LEAP) program, enriching students' educational experiences with a global perspective. As noted above, services related to LEAP are excluded from this report.

Departments/Programs/Services:

- International Education Office
  - International exchange programs (inbound and outbound)
  - International faculty-led credit field schools
  - Funding management for MRU students participating in international mobility initiatives
  - International exchange partnerships
- International Student Support Centre
  - Coordination of a dedicated and vibrant space for students from all backgrounds to meet other MRU students as well as students studying on exchange
  - Provision of information, support, and peer-driven programs that connect international and domestic students (up to 50 program initiatives per year)
  - Personalized support for international students, which includes pre-arrival and settlement services
  - Immigration advising by certified immigration advisors
  - International volunteer program

Annual Events/Initiatives:

- International Education Week
- Global Wellness Community
- International Kitchen
- International Eat and Greet in collaboration with SAMRU
- Language Partners Program
- Field Trips

2025/26 Major Projects:

- Formally rebranded the International Student Support Centre as the Global Student Lounge to provide a more vibrant community space for all students.
- Navigated significant federal and provincial changes to study permit processes and Provincial Attestation Letters (PALs), securing a 2026 allocation higher than the previous year due to high utilization rates.
- Strengthened international ties through presidential missions to India and Hong Kong. New or renewed agreements were established with institutions in South Korea, Japan, and Ireland.
- Projected a total of 99 outbound and 74 inbound students participating in international mobility, including 94 students embarking on five field schools across Europe, Brazil, and Greece.
- Hosted the Canadian Bureau of International Education (CBIE) Western Regional Meeting in May 2026, welcoming approximately 120 delegates to the MRU campus.

Summary of Student Services Fee

STUDENT SERVICES	2025/26 Budget	2025/26 Actuals
Enrolment Management/Planning & Operations	8,380,538	8,719,655
Student Experience & Success/International Education	15,835,538	18,671,828
Total Cost of Delivery	**$ 24,216,076**	**$ 27,391,483**
Revenues	**$ 15,274,181**	**$ 16,874,785**
MNIF (Student Service Fees)	12,649,950	13,200,038
Other Revenues*	2,624,231	3,674,747
Net Cost of Delivery (Uncovered Cost)	**$ 8,941,895**	**$ 10,516,698**
PERCENTAGE OF STUDENT SERVICE COSTS COVERED BY STUDENT SERVICE FEES	**52%**	**48%**

* Inclusive of revenues from grants, donations, sales and fees for service

Services Related to the Recreation and Athletics Fee

The Recreation and Athletics fee supports and develops varsity sports as well as recreation programs and services for MRU students. While all credit students pay the Recreation and Athletics Mandatory Non-Instructional Fee, it is important to note that the total expenses for Recreation and Athletics are partially offset by services to employees and are further supplemented by membership fees as well as revenue-generating programming for public communities. By extension, this means that 59 per cent of the department's total expenses are attributed to students and cost recovery for services related to the fee is only calculated on the basis of costs attributed to students.

The Cougars' Athletics and Recreation department, a leader in Canada's post-secondary athletic experiences, offers a Recreation facility with a fitness centre, climbing wall, and pool, and MRU credit students enjoy free access and tickets to Cougars home games. Cougars Athletics and Recreation consists of the Business, Facilities, Marketing, Communications and Events, Recreation, and Varsity Athletics departments.

Programs/Services:

- Aquatics and Swim Lessons
- Aquatic Leadership Certifications
- Climbing and Adventure Programming
- Drop in Gym Time
- First Aid and CPR Certifications
- Group Training
- Intramural Sports
- MOVE MORE Group Fitness
- Older Adults Fitness
- Personal Training
- Sports clubs
- Fitness Centre Orientation
- Men's and Women's Basketball, Hockey, Soccer, and Volleyball

2025/26 Major Projects:

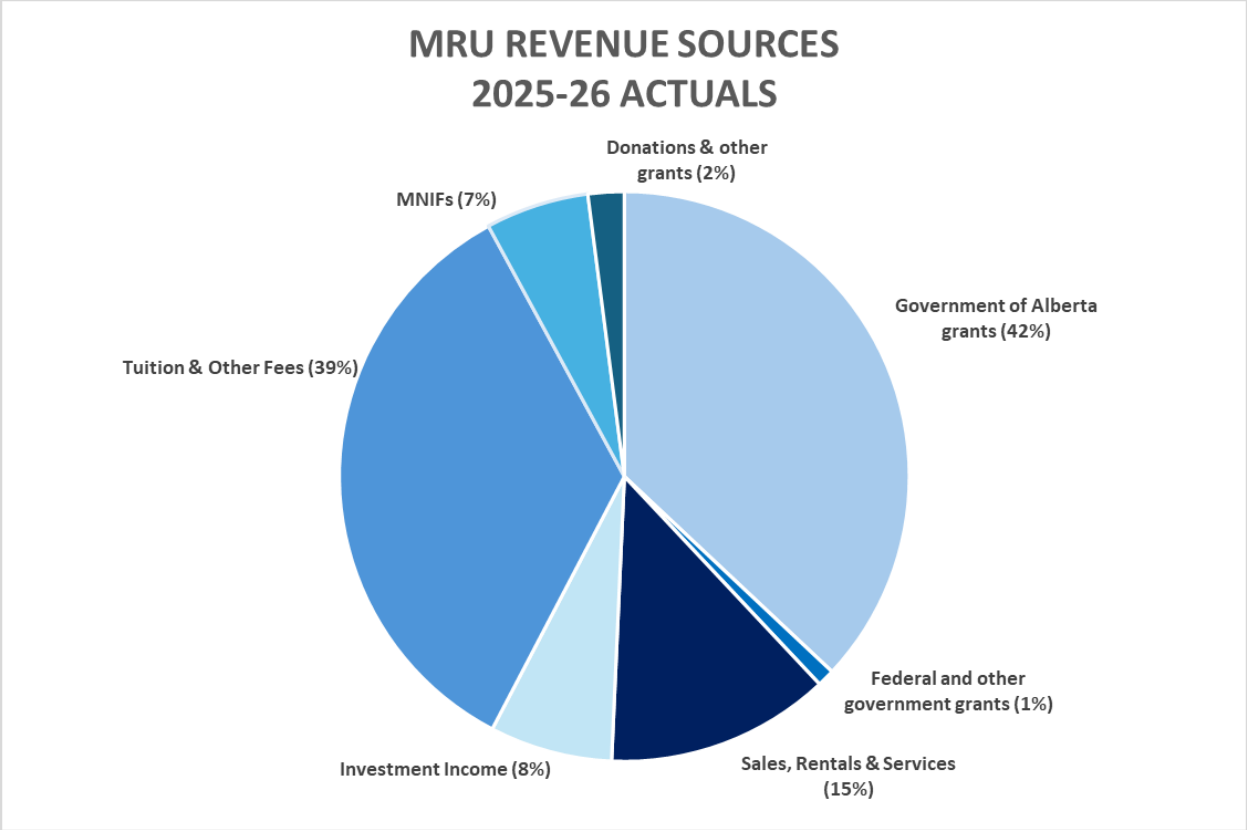
- Set a new Canada West attendance record, welcoming 13,324 fans to the 12th annual Crowchild Classic at the Scotiabank Saddledome—equivalent to approximately one-third of MRU's student population.
- Achieved significant competitive milestones across varsity programs, including a Canada West championship in Men's Soccer; hosting the Men's Hockey Canada West Championship for the first time at Flames Community Arena; the Women's Soccer team's first-ever quarter-final playoff victory; and a three-game semi-final series appearance by Women's Hockey. Both Men's Soccer and Men's Hockey qualified for the U Sports National Championships.
- Celebrated 85 student-athletes—49 per cent of all varsity athletes—at the Academic All-Canadian Breakfast for maintaining an academic average of 80 per cent or higher.
- Recognized student-athlete excellence and celebrated graduating athletes at the annual Cougars Night athletic awards gala on April 2, 2026.
- Raised approximately $60,000 through the Cougar Classic Golf Tournament in August 2025 to support student-athlete nutrition throughout the year.

- Advanced Indigenous engagement through a partnership with Métis Calgary Family Services, providing weekly gym access to Indigenous youth through the Aboriginal Student Program, and hosted Indigenous Cultural Appreciation Night on January 16, 2026, featuring Indigenous vendors and an opening ceremony led by Elder Jackie Bromley.
- Initiated a fitness studio expansion to increase capacity and broadened intramural programming to serve a wider range of students.

Summary of Recreation & Athletics Fee

RECREATION & ATHLETICS	2025/26 Budget	2025/26 Actuals
Total Cost of Delivery	**$ 7,350,241**	**$7,733,279**
Revenues	**$ 4,675,437**	**$ 5,082,632**
MNIF(Recreation & Athletics Fee)	4,394,475	4,556,148
Other Revenue	280,962	526,484
Net Cost of Delivery (Uncovered Cost)	**$ 2,674,804**	**$ 2,650,647**
PERCENTAGE OF RECREATION & ATHLETICS COSTS COVERED BY RECREATION & ATHLETICS FEES	**60%**	**59%**

Revenue sources across Mount Royal University



Government of Alberta. (2024, March). *Guidelines for Alberta Tuition Framework*

Mandatory Non-Instructional Fees (MNIFs) represent a relatively small portion of Mount Royal University's overall revenue. As illustrated in the 2025–26 approved budget, MNIFs account for just **7%** of total revenue. In contrast, the majority of funding comes from **Government of Alberta grants (42%)** and **Tuition & Other Fees (39%)**, highlighting that MNIFs are a modest contributor within MRU's broader funding structure.

Assessment and Evaluation

MRU invests a considerable amount of resources in the assessment and evaluation of services and students' general satisfaction with their educational experiences. These toolsets comprise both external and internally developed instruments and the data collected is analyzed and consistently used to amend and/or create programmatic support across the University.

University-wide surveys include:

- University/College Applicant Survey (UCAS)
- Canadian University Survey Consortium (CUSC)
    - First-Year
    - Middle-Years
    - Graduating Year
- National Survey of Student Engagement (NSSE)
    - First-Year Students
    - Fourth-Year Students
- Graduate Outcomes Survey (GOS)
- Graduate Follow-Up Survey (GFUS)
- National College Health Assessment (NCHA) / Canadian Campus Wellbeing Survey (CCWS)

Internally-developed assessment and evaluation tools include:

- New Student Orientation Days Annual Survey - Google Forms
- MRUbegin D2L Modules Surveys and feedback throughout each module and final survey - Google Forms + D2L Tools
- First-Year Mentorship Program Mentee Monthly Reflection - Google Forms
- First-Year Mentorship Program Mentor Monthly Reflection - Google Forms
- First-Year Mentorship Program Mentor Check-Ins - Google Docs
- First-Year Mentorship Program Feedback Survey - Google Forms
- Early Support End of Semester Feedback Survey - Google Forms
- New Student Registration Day Annual Survey - Google Forms
- Mid-Semester Peer Learner Feedback - Google Forms
- End-of-Semester Peer Learner Feedback - Google Forms
- End-of-Semester Peer Volunteer Feedback - Google Forms
- Weekly Peer Volunteer Reflection Form - Google Forms
- Peer Volunteer Training Evaluation - Google Forms
- Student Learning Services Event Evaluation (varies by event)
    - PD Opportunity Evaluation - Stars & Wishes activity transcription
    - Direct observation of student engagement and satisfaction - Google Sheets
    - Ongoing interviews and email conversations with participating students
- Academic Success Workshop Series
    - Reflection and Proof of Completion after each workshop - Google Forms
    - Ongoing facilitator check-ins throughout each workshop
- Writing and Learning Appointments
    - Feedback & Student Appointment Takeaways - Verbal responses recorded in Daysmart notes
    - Appointment Survey every 2-3 years - Google Forms
    - Utilization trends and repeat appointment percentages - Google Sheets
    - Tracked conversations with students about satisfaction and value - Google Sheets
- Asynchronous Resources Tailored Reflection and Feedback - Google Forms

- Tailored reflection and feedback on Integrated In-Class Activities - Google Forms
- Excellence in Academic Advising Committee Comprehensive Consultation & Student Experience Survey - Qualtrics
- Academic Advising Training & Development Committee Student Baseline Experience & Expectations Feedback - Google Forms
- Student Learning Services Academic Needs Survey (students) - Google Forms
- Student Learning Services Academic Needs Survey (faculty) - Qualtrics
- Career Services Employer and Student Evaluations at the conclusion of each Work Integrated Learning experience (from 20-hour micro-internships to 450-hour work terms).
- MRU Recreation Service Quality Survey
- Cougars Athletics and Recreation Physical Accessibility Audits - Included By Design
- Post-consultation student surveys following meetings with Access & Inclusion Academic Strategists - Google Forms
- Residence Services Annual Move-Out Survey
- SF-12v2 Steps to Wellbeing Health Survey - Quality Metric

The Students Division Strategic Plan includes key priorities that align with SAMRU's commitment to evaluating service effectiveness, ensuring students see meaningful improvements in service quality and accessibility, and promoting fair distribution of increased fee revenues. This alignment is reflected in the Cultivate Service Excellence goal, which includes an initiative to "promote data-informed decision-making by implementing ongoing assessment and planning practices."

In accordance with data gathered on the effectiveness of services and an analysis of gaps in the delivery of support, MRU is committing to using tuition and fee increases in the 2026/27 academic year to, as best as possible, maintain the quality of instruction across all programs and levels of curricular, co-curricular and extra-curricular support currently provided to students. Through consultation mechanisms for the establishment of tuition and fees for the 2026/27 academic year, representatives from the Students' Association have urged Mount Royal University to commit to creating a barrier-free environment that addresses the most pressing concerns of the student body, including mental health (timely supports and stress management), student debt (affordability), and academic workload (work-life balance). The Students Division will use this valuable input to bolster new initiatives and the existing supports provided to members of the MRU community in the coming year.

Disaggregation of Fees

In alignment with evolving compliance expectations under the Alberta Tuition Framework and provincial cost-recovery mandates, Mount Royal University is evaluating a transition toward a more disaggregated Mandatory Non-Instructional Fee (MNIF) structure. Transitioning from comprehensive fees to more transparent groupings of fees for services ensures explicit alignment with true service-delivery costs and facilitates clearer consultative reporting with student leadership.

Current Fee Statement:

The Student Services fee is a mandatory fee, assessed on a per-term basis, that directly supports services vital to students' academic and personal success. It is a comprehensive fee that is applied to services and supports in Student Affairs, Enrolment Services and International Education. A report detailing how this fee supports the student experience is published annually.

New Fee Categories (for 2026/27 and beyond):

Student Health and Wellness Fee
The Student Health and Wellness Fee is a mandatory fee, assessed on a per-term basis, that directly supports your physical and mental well-being throughout your time at MRU. This fee funds medical and mental health services, accessibility and inclusion supports, and community-wide initiatives focused on health promotion, safety, and student standards

Enrolment Management Fee
The Enrolment Management Fee is a mandatory fee, assessed on a per-term basis, that covers the essential administrative services managing your student lifecycle from admission to graduation. This fee supports registration, financial aid, and academic records management, along with the operational systems and communications that keep you informed of your progress and the university events that celebrate your academic achievements

Student Experience and Learning Support Fee
The Student Experience and Learning Support Fee is a mandatory fee, assessed on a per-term basis, that supports a wide range of academic and experiential services designed to help you succeed in and out of the classroom. This fee funds integrated services delivery, including Student Central, academic advising, career planning, learning assistance as well as the student experience. It also includes specialized resources and programming for Indigenous and international students.